

# Michael J. Rich

## I. CONTACT INFORMATION

Emory University  
Department of Political Science  
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## II. EDUCATION

B.A. (Political Science) 1976, Westminster College  
M.A. (Public Administration) 1977, University of Virginia  
Ph.D. (Political Science) 1985, Northwestern University

## III. TEACHING EXPERIENCE

Professor of Political Science  
Emory University  
September 2014 -

Associate Professor of Political Science  
Emory University; Atlanta, Georgia  
September 1996 – August 2014

Assistant Professor of Political Science  
Emory University; Atlanta, Georgia  
September 1993 - August 1996  
On leave, 1993-1994

Assistant Professor of Political Science and Public Policy  
Brown University; Providence, Rhode Island  
July 1985 - December 1992

Instructor  
Department of Political Science  
Brown University; Providence, Rhode Island  
September 1984 - June 1985

### Courses Taught

*Undergraduate.* Community Building and Social Change, Practicum in Community Building and Social Change, Planning and Evaluating Community-Based Initiatives, Poverty in America, Urban Politics, Urban Public Policy, Federalism and Public Policy, Collaborative Governance and Environmental Problem Solving, Housing and Community Development Policy, Public Policy, Policy Analysis and Program Evaluation, Practicum in Policy Analysis and Program Evaluation, The Politics of the Budgetary Process, Bureaucratic Politics, Public Policy Honors Colloquium

*Graduate.* Urban Politics, Public Policy, The Politics of Redistribution, Policy Analysis and Program Evaluation, Bureaucratic Politics, Data Analysis, Federalism and Public Policy, Urban Field Research, Qualitative and Multi-Method Research

*University Course.* The War on Poverty and its Legacy: Assessing Fifty Years of Social Policy in America

### IV. CURRENT RESEARCH ACTIVITIES

- *Moving to Work.* Analysis of the effects of the Atlanta Housing Authority's Moving to Work Demonstration. This six-year evaluation focuses on assessing the effects of the MTW Demonstration on AHA-assisted households (public housing, mixed-income housing, project-based rental assistance, housing vouchers), the effects on the neighborhoods affected by public housing transformation over the past 15 years, and the overall trends in poverty deconcentration in the city of Atlanta. The evaluation includes a quasi-experimental design that compares the trajectories of AHA-assisted families (MTW Demonstration) with families assisted through the Housing Authority of DeKalb County (conventional public housing assistance) via a three-wave panel study.
- *Implementation of the Affordable Care Act.* Part of a national network of social scientists who will be tracking and analyzing the implementation of the Affordable Care Act in 35 states. Phase I of this comparative field network study, which will include two rounds of field research, focuses on the design and implementation of health insurance exchanges in their various flavors (federal, state, partnership) and follows each state's experience during the first two enrollment periods. In addition to serving as the lead Georgia field research associate, I am working with the central research team (Rockefeller Institute of Government, State University of New York at Albany; Fels Institute of Government, University of Pennsylvania; and the Brookings Institution, Center on Health Policy) to advise on construction of the field report forms, data coding and analysis, and cross-site analysis strategies.
- *Making Collaboration Work: Local Strategies to Reduce Poverty and Increase Opportunity.* Book manuscript in preparation with Robert Stoker. Our primary argument is that collaborative governance provides a strategic approach for cities to weave together existing and emergent cross-sector collaborations and partnerships to more effectively foster a range of coordinated public policy solutions that provide increased opportunities for city residents (e.g., linking housing and community development, education, job creation/economic development, job training, and transportation, among others). We present empirical evidence through in-depth case studies, city vignettes, and a more systematic assessment of the breadth and depth of collaborative governance in the nation's 50 largest cities.

## V. PUBLICATIONS

### A) Books

*Collaborative Governance for Urban Revitalization: Lessons from Empowerment Zones* (with Robert P. Stoker) (Cornell University Press, 2014). Examination of the effects of collaborative governance on urban revitalization outcomes, focusing on the six cities that were designated as federal urban empowerment zones in 1994. Our analysis shows that local governance arrangements and processes, local capacity, and local culture were the key determinants in the effectiveness of EZ-funded neighborhood revitalization initiatives.

*Federal Policymaking and the Poor: National Goals, Local Choices and Distributional Outcomes*. (Princeton University Press, 1993). Examines the relationships between federal decisionmaking systems and the distributional impacts of public policies. Analyzes the extent to which funds under the federal Community Development Block Grant program were targeted to the poor through examination of the national distribution of CDBG funds under the entitlement and discretionary portion of the program as well as local uses of funds and their distributional impacts in eight communities in the Chicago metropolitan area.

### B) Peer-Reviewed Publications

"Community Development Block Grants at 40: Time for a Makeover" *Housing Policy Debate*, Vol 24, No. 1 (2014): 1-44.

"Public Housing Transformation and Crime: Making the Case for Responsible Relocation," with Susan J. Popkin, Leah Hendey, Chris Hayes, Joe Parilla, and George Galster, *Cityscape: A Journal of Policy Development and Research*, Vol. 14, No. 3 (2012): 151-174

"Rethinking Empowerment: Evidence from Local Empowerment Zone Programs," with Robert P. Stoker, *Urban Affairs Review*, 45 (July 2010): 775-796.

"Lessons and Limits: Tax Incentives and Rebuilding the Gulf Coast after Katrina," (Co-author with Robert Stoker), *Metropolitan Policy Program, Survey Series*, The Brookings Institution, August 2006, pp. 1-23. Available at [http://www.brookings.org/metro/pubs/20060808\\_GOzones.htm](http://www.brookings.org/metro/pubs/20060808_GOzones.htm)

"Collaborating to Reduce Poverty: Views from City Hall and Community-Based Organizations," (Co-author with Micheal W. Giles and Emily Stern), *Urban Affairs Review*, 37 (November 2001): 184-204.

"Riot and Reason: Crafting an Urban Policy Response," *Publius: The Journal of Federalism*, 23 (Summer 1993): 115-134.

"UDAGs, Economic Development, and the Death and Life of American Cities," *Economic Development Quarterly* 6 (May 1992): 150-172.

"Targeting Federal Grants: The Community Development Experience," *Publius: The Journal of Federalism*, 21 (Winter 1991): 29-49.

"Federal Aid to Cities: Patterns of City Participation and Funding Distributions, 1950-1986," *Urban Resources* 5 (Winter 1989): 7-14+. Reprinted in Dennis Judd and Paul Kantor, eds., *Enduring Tensions in Urban Politics* (New York: Macmillan, 1992).

"Distributive Politics and the Allocation of Federal Grants." *American Political Science Review* 83 (March 1989): 193-213.

"The Rich Get Richer: The Attenuation of Targeting Effects of the Community Development Block Grant Program." (Co-author with Paul Dommel). *Urban Affairs Quarterly* 22 (June 1987): 552-579.

"Hitting the Target: The Distributional Impacts of the Urban Development Action Grant Program." *Urban Affairs Quarterly* 17 (March 1982): 285-301.

"Keeping Pace: Court Resources and Crime in Ten U.S. Cities." (Co-author with Herbert Jacob, Duane H. Swank, and Janice A. Beecher). *Judicature* 66 (August 1982): 73-83.

"The Effects of the Police on Crime: A Rejoinder." (Co-author with Herbert Jacob). *Law and Society Review* 16 (1981-82): 171-172.

"Community Power, the Urban Agenda and Crime Policy." (Co-author with Janice Beecher and Robert Lineberry). *Social Science Quarterly* 62 (December 1981): 630-643.

"The Effects of the Police on Crime: A Second Look." (Co-author with Herbert Jacob). *Law and Society Review* 15 (Spring 1981): 109-122.

"Partnerships for Economic Development: The UDAG Experience." (Co-author with Susan Clarke). *Journal of Community Action* 1 (Fall 1982): 51-56.

### **C) Book Chapters, Research Notes**

"Revitalizing Urban Communities: Lessons from Atlanta's Empowerment Zone Experience," in Robert Holmes, ed., *The Status of Black Atlanta: 2003* (Atlanta: Clark Atlanta University, Center for Southern Studies in Public Policy, October 2003), pp. 79-112.

"The Intergovernmental Environment," in John P. Pelissero, ed., *Cities, Politics and Policy* (Washington, D.C.: Congressional Quarterly Press, 2003), pp. 35-67.

"Is Strong Incorporation Enough? Black Empowerment and the Fate of Atlanta's Low-Income Blacks," (Co-author with Michael Leo Owens) in Rufus Browning, Dale Rogers Marshall, and David Tabb, eds., *Racial Politics in American Cities*, 3d ed (New York: Longman, 2003), pp. 201-226.

"Developing A Welfare Reform Roadmap," (Co-author with Sammy Moon and Joe Raymond), *Georgia Academy Journal* 6 (Fall 1998): 11-16.

"The Reality of Welfare Reform: Employment Prospects in Metropolitan Atlanta," *Georgia Academy Journal* 5 (Summer 1997): 9-12.

"The Reality of Welfare Reform," *Georgia Academy Journal* 4 (Spring 1997): 14-16.

"Learning to Live With Less: Federal Aid for Housing and Community Development in the 1980s." *Urban Politics and Urban Policy Newsletter*, Vol. 1, No. 1, August 1986.

"Making Money Work: The New Urban Policy Arena." (Co-author with Susan Clarke). In Terry N. Clark, ed., *Research in Urban Policy*, Vol. 1. (Greenwich, CT: JAI Press, 1985), pp. 101-115.

"The Politics of Police Responses to Urban Crime." (Co-author with Janice Beecher and Robert Lineberry). In Dan A. Lewis, ed., *Reactions to Crime*. (Beverly Hills, CA: Sage, 1981), pp. 183-201.

### **D) Research Reports**

"DeKalb County Affordable Housing Study," (with Moshe Haspel). Report submitted to the DeKalb County Affordable Housing Task Force, DeKalb County, GA, July 2018

"Atlanta CareerRise: Assessment of Outcomes, Impacts, and Systems Change," (with Moshe Haspel, Michael Green, Cam Liao, David Paek, and Jason Sell). Report submitted to United Way of Greater Atlanta. Emory University, Policy Analysis Laboratory, October 2017.

“Atlanta Housing Authority MTW Benchmarking Study, Report No. 3, Housing Choice, Spatial Deconcentration, and Progress Toward Self-Sufficiency. (with Moshe Haspel, Yuk Fai Cheong, Michael Kramer, and Lance Waller). Report submitted to the Atlanta Housing Authority, MTW Benchmarking Study-Report No. 3. Emory University, Policy Analysis Laboratory, September 2017.

Georgia: Individual State Report, State-Level Field Network Study of the Implementation of the Affordable Care Act. Rockefeller Institute of Government, The Brookings Institution, and Fels Institute of Government, University of Pennsylvania, December 2015.

“Atlanta Housing Authority MTW Benchmarking Study, Report No. 2, Atlanta MTW Panel Study—Interim Outcomes at Wave II. (with Moshe Haspel, Yuk Fai Cheong, Elizabeth Griffiths, Kelly Hill, Michael Kramer, Michael Leo Owens, and Lance Waller). Report submitted to the Atlanta Housing Authority, MTW Benchmarking Study-Report No. 2. Emory University, Center for Community Partnerships, November 2015.

“Atlanta MTW Panel Study—Wave I Household Survey Findings,” (with Moshe Haspel, Yuk Fai Cheong, Elizabeth Griffiths, Kelly Hill, Michael Kramer, Michael Leo Owens, and Lance Waller). Report submitted to the Atlanta Housing Authority, MTW Benchmarking Study-Report No. 1. Emory University, Center for Community Partnerships, June 2014.

“Homelessness in Atlanta: A Study of Homelessness in the Greater Atlanta Area,” (Project PI, with Harley Etienne and Margaret S. E. Counts-Spriggs). Atlanta Homelessness Research Consortium. Report submitted to the City of Atlanta, Mayor’s Innovation Delivery Team, June 2014.

“Public Housing Transformation and Crime: Making the Case for Responsible Relocation,” (with Susan J. Popkin, Leah Hendey, Chris Hayes, and Joe Parilla). Washington, D.C.: The Urban Institute, April 2012.

*McDaniel Glenn HOPE VI Revitalization: Final Report* (with Michael Leo Owens, Elizabeth Griffiths, Moshe Haspel, Kelly Hill, Adrienne Smith, and Katherine Stigers). Report submitted to the Atlanta Housing Authority. Emory University, Office of University-Community Partnerships, July 2010.

*Foreclosure Challenge and Response in Metropolitan Atlanta*, Internal memo prepared for Metropolitan Response to the Foreclosure Crisis: A Dialogue Between Researchers and Practitioners, National League of Cities and the MacArthur Foundation, Washington, D.C., March 2010

*School Readiness and Early Grade Success in Atlanta: Are Children in the Greater Atlanta Area Ready to Learn?* (with Moshe Haspel), Report prepared for the Urban Institute, National Neighborhood Indicators Project and the Annie E. Casey Foundation, February 2010

*McDaniel Glenn HOPE VI Revitalization: Baseline Report* (with Michael Leo Owens, Elizabeth Griffiths, Moshe Haspel, Kelly Hill, Adrienne Smith, and Katherine Stigers). Submitted to the Atlanta Housing Authority, July 2009

*Addressing the Foreclosure Crisis: Action-Oriented Research in Metropolitan Atlanta* (with Michael Carnathan and Dan Immergluck), Report submitted to the Urban Institute and Fannie Mae, May 2009

*NegocioNOW: Evaluation of Goodwill Industries of North Georgia’s Microenterprise Program* (with Moshe Haspel, Alejandra Amador, Alicia Sanchez), Submitted to Goodwill Industries of North Georgia, December 2008

*Prisoner Reentry in Atlanta: Understanding the Challenges of Transition from Prison to Community* (with Moshe Haspel, Michael Leo Owens and Sam Marie Engle), Submitted to The Urban Institute, Justice Mapping Center, October 2008.

*Atlanta Systems Scan* (with Alicia Sanchez and Becky Winslow), Report to the Urban Institute and the Annie E. Casey Foundation, Project on School Readiness and Early Grade Success, January 2008

*Final Evaluation of the RISE (Rising Incomes through Self Enterprise) Project* (with Andrea Abrams). Submitted to Goodwill Industries of North Georgia, Inc., September 2006.

*Evaluation of the RISE (Rising Incomes through Self Enterprise) Project* (with Katrina Connolly and Maurita Poole), Submitted to Goodwill Industries of North Georgia, Inc., as part of annual report to the U.S. Department of Health and Human Services, October 2004.

*Georgia: Food Stamps*. Submitted to the Nelson A. Rockefeller Institute of Government, State University of New York at Albany, August 2002 as part of report to the U.S. Department of Agriculture, Economic Research Service.

*Georgia: Medicaid Sustainability—Budgetary and Administrative Action in 2002*. Submitted to the Nelson A. Rockefeller Institute of Government, State University of New York at Albany, August 2002 as part of report to the Robert Wood Johnson Foundation.

*Georgia: Medicaid Take-Up and Welfare Reform*. Submitted to the Nelson A. Rockefeller Institute of Government, State University of New York at Albany, March 2002 as part of report to the Robert Wood Johnson Foundation.

*Workforce Development in the Atlanta Metropolitan Region: Findings from a Survey of Provider Organizations*. Report prepared for the United Way of Metropolitan Atlanta, Workforce Development Task Force, July 2002.

*Georgia: Accountability in Medicaid Managed Care*. Co-author with A. Kathleen Adams. Submitted to the Nelson A. Rockefeller Institute of Government, State University of New York at Albany, March 2000.

"Management Information Systems for Welfare Reform and Workforce Development: Issues and Challenges in Georgia," Case study report prepared for U.S. General Accounting Office and Rockefeller Institute of Government, September 1999.

*Collaborating to Reduce Poverty: City Halls and Community-Based Organizations Working Together to Revitalize Neighborhoods* (with Micheal Giles and Emily Stern). Washington, D.C.: National League of Cities, December 1998.

*Georgia: First Round Field Report, Study of State Capacity*. Co-author with Michael Sabine. Submitted to the Nelson A. Rockefeller Institute of Government, State University of New York at Albany, March 1998.

*Investing in a New Future: Special Report on Community Development Financing in Selected Empowerment Zone/Enterprise Community Sites*. Co-author with Richard Nathan and David Wright. Albany, NY: Nelson A. Rockefeller Institute of Government, State University of New York. Fourth Round Report on the Empowerment Zones and Enterprise Communities Initiative, Submitted to the U.S. Department of Housing and Urban Development, August 1997.

*New Paths to Opportunity: Special Report on Job Training and Placement Activities in Selected Empowerment Zone/Enterprise Community Sites*. Co-author with Richard Nathan and David Wright.

Albany, NY: Nelson A. Rockefeller Institute of Government, State University of New York. Third Round Report on the Empowerment Zones and Enterprise Communities Initiative, Submitted to the U.S. Department of Housing and Urban Development, July 1997

*Building A Community Plan for Strategic Change: Findings from the First Round Assessment of the Empowerment Zone/Enterprise Community Initiative.* Co-author with David J. Wright and Richard P. Nathan. Albany, NY: Nelson A. Rockefeller Institute of Government, State University of New York. Submitted to the U.S. Department of Housing and Urban Development, June 1996.

*Rhode Island's Children and Families.* Providence, RI: The Rhode Island Foundation, the United Way of Southeastern New England, and the Taubman Center for Public Policy and American Institutions, Brown University, April 1994.

*Rhode Island Children and Families Data Inventory.* Providence, RI: The Rhode Island Foundation, the United Way of Southeastern New England, and the Taubman Center for Public Policy and American Institutions, Brown University, April 1994.

*Serving Rhode Island's Homeless.* Prepared for the Rhode Island Emergency Food and Shelter Board, c/o United Way of Southeastern New England, Providence, Rhode Island, September 1992.

*Toward Affordable Housing: A Strategy for the City of Providence.* (Co-author with Thomas J. Anton). Brown University, A. Alfred Taubman Center for Public Policy and American Institutions. September 1988.

*Housing Affordability and Neighborhood Transition in the City of Providence.* (Co-author with Thomas J. Anton, Peter Eisinger, Susan Lesser, and Christine Swistro). Report to the Committee on Housing Policy for the City of Providence. June 1987.

*Deregulating Community Development.* (Co-author with Paul Dommel and Leonard Rubinowitz). Report prepared for U.S. Department of Housing and Urban Development, Office of Policy Development and Research, May 1983.

"Police Policies and Urban Crime." (Co-author with Herbert Jacob and Robert Lineberry). In Herbert Jacob, Robert Lineberry and Others. *Governmental Responses to Crime: Crime and Governmental Responses in American Cities.* Report prepared for U.S. Department of Justice, National Institute of Justice, June 1982.

"Program Execution Under the Community Development Block Grant: An Exploratory Analysis." In *CDBG Execution: Problems and Prospects.* Report prepared for U.S. Department of Housing and Urban Development, Office of Policy Development and Research, April 1979.

#### **E) Conference Papers (Since 1996)**

"Pathways to Self-Sufficiency: Lessons from Atlanta's MTW Demonstration," Paper presented at the Annual Meeting of the Association for Public Policy Analysis and Management, Miami, FL, November 14, 2015

"Rethinking Federal Urban Policy in an Age of Austerity," (with Robert Stoker), Paper presented at the Annual Meeting of the American Political Science Association, San Francisco, CA, September 3, 2015

"Governance and Urban Revitalization: Lessons from the Urban Empowerment Zones Initiative," (with Robert Stoker), Prepared for the Conference on A Global Look at Urban and Regional

Governance: The State-Market-Civic Nexus, Emory University, the Halle Program on Governance and the Department of Political Science, January 18-19, 2007

“Urban Regimes and Community Empowerment: Lessons from the Empowerment Zones in Atlanta and Baltimore” (with Robert Stoker), Paper presented at the Annual Meeting of the American Political Science Association, Chicago, IL, September 5, 2004.

“Spatial Deconcentration of the Urban Poor: Examining the Determinants of Housing Mobility in Metropolitan Areas,” (with Mary Elizabeth Parr and Rickey Williams). Paper presented at the Annual Meeting of the American Political Science Association, Philadelphia, PA, August 29, 2003.

“Building Community Through Collaboration: Reflections on the Creation of Emory’s University-Community Partnership Initiative,” Paper prepared for Seminar on The Research University as Local Citizen, University of California at San Diego, October 6-7, 2002.

“Morality Politics in Modest Growth, Unconventional Cities,” (with Richard DeLeon). Paper presented at the Annual Meeting of the American Political Science Association, Washington, D.C., August 31-September 3, 2000.

“Access to Opportunities: The Welfare-to-Work Challenge in Metropolitan Atlanta.” Paper presented at the Annual Research Conference of the Association for Public Policy Analysis and Management, Washington, D.C., November 6, 1999.

“Collaborating for Action in a Fragmented Policy Environment: Nonprofit Organizations, Devolution, and the Welfare-to-Work Challenge,” (with Jolly Emrey and Laurel Parker-West). Paper presented at the Annual Meeting of the American Political Science Association, Atlanta, GA, September 4, 1999.

"Does Civic Community Make a Difference? The Impact of Social Capital on Neighborhood Transition" (with H. Gibbs Knotts), Paper presented at the 1999 Annual Meeting of the Midwest Political Science Association, Chicago, IL, April 15-17, 1999.

“The Spatial Distribution of Economic Opportunities: Access and Accessibility Issues for Welfare Households in Metropolitan Atlanta,” (co-author with Joseph Coughlin), Paper presented at the 1998 Annual Meeting of the American Association of Geographers, Boston, MA, March 28, 1998

“City Halls and Community Organizations: Partnerships for Reducing Poverty.” With Micheal Giles. Prepared as a background paper for the City Halls and Community Organizations Project Advisory Committee Meeting, National League of Cities, Washington, D.C., October 6-7, 1997.

## **F) Other**

“Welfare Reform: A Political Scientist’s Perspective,” *Georgia Academy Journal* 3 (Fall 1995): 6-8

Paul Peterson, *The Price of Federalism* (Washington, D.C.: The Brookings Institution, 1995). Reviewed for *Journal of Politics*, November 1996.

Douglas J. Watson, John G. Heilman and Robert S. Montjoy, *The Politics of Redistributing Urban Aid* (Westport, CT: Praeger, 1994). Reviewed for *Political Science Quarterly*, 109 (Winter 1995): 925-926.

*Statmaster*. Interactive software tutorial developed for Macintosh and MS-DOS computers using GUIDE hypertext software, 1992.

"Teaching Urban Politics and Urban Policy," *The Political Science Teacher* 3 (Summer 1990): 7-11.



"Sim City: The City Simulator," *Urban Politics and Policy Newsletter*, Vol. 3, No. 3 (Winter 1990)

Course syllabi for Housing and Community Development Policy, Bureaucratic Politics, and Policy Analysis and Program Evaluation published in Allan Kornberg, comp., *Political Science Reading Lists and Course Outlines*, Vol. 13, *Public Policy* (Durham, NC: Eno River Press, 1989).

Richard D. Bingham and John P. Blair, eds., *Urban Economic Development*, (Beverly Hills, CA: Sage, 1985). Reviewed for *Political Geography Quarterly*, Vol. 6, No. 1 (January 1986).

## VI. PRESENTATIONS (Since 2000)

"Making Collaboration Work: Local Strategies for Addressing Poverty and Inequality," Fall Research Conference, the Association for Public Policy Analysis and Management, Panel on Community/Economic Development Interventions: How Do Residents, Neighborhoods, and Cities Fare? Washington, DC: November 8, 2018

"Atlanta Housing Authority: MTW Benchmarking Study Report 3 Findings—Housing Choice, Spatial Deconcentration, and Progress Toward Self-Sufficiency," Presentation to Atlanta Housing Authority Board of Directors, November 8, 2017.

"Atlanta CareerRise Program Impacts Assessment," Presentation to Atlanta CareerRise Board of Directors, October 24, 2017

"Atlanta Housing Authority: MTW Benchmarking Study Report 3 Findings—Housing Choice, Spatial Deconcentration, and Progress Toward Self-Sufficiency," Presentation to Atlanta Housing Authority Senior Leadership Team, October 16, 2017.

"Affordable Housing: Challenges and Opportunities for the City of Atlanta," Contemporary Issues in Action: Faith and the City, Trinity Presbyterian Church, September 24, 2017

"Assessing the Effects of Work Requirements on the Self-Sufficiency Trajectories of Households Receiving Public Housing Assistance," Annual Meeting of the Urban Affairs Association, Minneapolis, April 21, 2017.

"Community Building and Social Change: Lessons from a Decade Plus of Educating with the Community," Annual Meeting of the Southern Sociological Society, April 14, 2016.

"Pathways to Self-Sufficiency: Lessons from Atlanta's MTW Demonstration," Presentation at the Annual Meeting of the Urban Affairs Association, San Diego, CA, March 17, 2016.

Panelist, "State Politics and Policymaking: The Impact of Politics on the Policy Process," Annual Meeting of the Association for Public Policy Analysis and Management, Miami, FL, November 12, 2015

"Targeting Neighborhoods and People," Workshop on the Community Development Block Grant: Taking Stock and Looking Ahead, Washington, DC, the Urban Institute, December 10, 2014

"Community Development Block Grants at 40: Time for a Makeover?" Annual Meetings of the Urban Affairs Association, San Antonio, TX, March 21, 2014.

"Reducing Poverty through Work Incentives and Community Development: Empowerment Zones," 50 Years into LBJ's "War on Poverty": What's the Role for Tax Policy? Tax Policy Center, The Urban Institute and the Brookings Institution, January 24, 2014.

“Implementing the Affordable Care Act: The View from the States,” Progress and Challenges in the Early Months of the Affordable Care Act, University of Pennsylvania: Leonard Davis Institute, February 5, 2014.

“New Tools for Understanding the Changing Dynamics of Metropolitan Atlanta,” Moderator, Atlanta Studies Symposium, Emory University: Digital Scholarship Commons, April 26, 2013

“Graduation Generation and the Ready by 21 Pipeline,” Presentation, Ready by 21 National Conference, Panel on Connecting Your Work From the Neighborhood to Community-wide and State-Level Change, Atlanta, GA, March 13, 2013.

“Poverty in America/Poverty in Atlanta,” Presentation, International Club of Atlanta, December 11, 2012.

“Who Are We? How Will Changing Demographics Shape Communities in the Atlanta Region,” Keynote Presentation, Atlanta Regional Housing Forum, September 5, 2012

“Regional Strategies for Addressing the Foreclosure Crisis in Metropolitan Atlanta,” The Urban Institute, What we Know and Need to Know about Foreclosure in Fast-Growth Markets, May 25, 2011

“Atlanta Murder Mystery: Assessing the Effects of Public Housing Transformation on Neighborhood Crime,” Urban Affairs Association: New Orleans, LA, March 18, 2011

“Emory University's Place-Based Strategy for Enhancing Community-Engaged Scholarship, Learning, and Service,” The Research University Civic Engagement Network, Georgetown University, February 10, 2011

Understanding Markets and Resources to Identify Target Neighborhoods, Neighborhood Stabilization Program -- NSP3 Public Meeting, Decatur, GA, January 22, 2011

“The Foreclosure Challenge: Dynamics and Response in Metro Atlanta,” Piece by Piece: A Regional Foreclosure Initiative: Atlanta, GA , November 30, 2010

“Building Community Capacity: Emory’s Place-Based Approach to Community Engagement,” National Neighborhood Indicators Partnership: Oakland, CA, October 22, 2010.

“Poverty in Atlanta: Overview and Introduction to Focus Communities,” Next Door, But Worlds Apart: Conversations About Poverty in Metro Atlanta 2010, EPIC Conference: Emory University, Emory Law School, October 2, 2010, Invited Keynote address.

“Atlanta's Public Housing Transformation,” American Sociological Association: Atlanta, GA, August 16, 2010

“Comprehensive Community Development: Measuring and Evaluating Success,” The Urban Institute, July 30, 2010

“Using Data to Build and Strengthen Local Capacity for Community-Based Initiatives: University-Community Partnerships in Atlanta,” The Funders Network for Smart Growth and Livable Communities: Detroit, MI, March 22, 2010

“Prisoner Reentry in Metropolitan Atlanta,” Fifth Annual Working in the Public Interest Symposium, University of Georgia School of Law, February 27, 2010

“Why the Census Really Matters,” Equity Atlanta Forum: Census Power! Counting Every Voice for Regional Equity, Atlanta, GA, February 26, 2010

“Housing after the Crash...Creating Better Options for Our Future,” World Habitat Day Forum, Georgia Institute of Technology and Habitat for Humanity, October 5, 2009.

“The American Dream Foreclosed: Local and National Solutions for the Housing and Mortgage Crisis,” Moderator, Emory University, September 16, 2009.

“Social Welfare Policy in the States,” Discussant, Annual Meeting of the American Political Science Association, Toronto, September 6, 2009.

“Understanding the Foreclosure Crisis: Lessons from Atlanta,” National Neighborhood Indicators Partnership, Semi-Annual Meeting, Baltimore, MD, November 13, 2008

“Understanding the Faculty Role in Engaged Scholarship and Learning,” Campus Compact Professional Development Institute, Atlanta, GA, July 30, 2008

“Crafting A University-Wide Strategy for Community Engagement: Lessons from Emory University,” PolicyLink National Regional Equity Summit '08, New Orleans, LA, March 8, 2008

“How is Mapping Used to Understand the Community Context of Reentry & Reintegration? (with Michael Leo Owens), Justice Mapping Conference, The Urban Institute, Justice Policy Center, December 3, 2007

“TANF at 10: How Has Georgia Fared?,” Georgia Human Services Summit, Atlanta Community Food Bank and Georgia Legal Services, October 22, 2007

“Revitalizing Urban Communities: What Have We Learned?,” Association of Emory Alumni of Tampa, May 4, 2006

“Housing Opportunities in the Atlanta Region,” Regional Atlanta Civic League, April 18, 2006.

“Creative Ways to Fund and Sustain University-Community Partnerships,” Leadership and Sustainability for Community/University Partnerships, U.S. Department of Housing and Urban Development, Community Outreach Partnership Centers Annual Conference, Baltimore, MD, March 30, 2006

Panelist, “Diversity in Academia: Linking Academia, Public Administration, and Community Development,” NeighborWorks America Training Institute, Atlanta, GA, February 24, 2005.

“Managing Social Change in Gentrifying Neighborhoods,” The Enterprise Networking Conference, Washington, D.C., November 10, 2005.

“Integrating Service and Learning: Lessons from Emory’s Community Building Fellows Program,” Panel on Innovative Models for Service Learning and Curriculum Development, U.S. Department of Housing and Urban Development Community Outreach Partnership Centers Conference, Chicago, IL, April 22, 2005.

“From Empowerment to Renewal: Policy Design, Local Governance, and the Revitalization of American Cities,” Seminar Series on Governance and Urban Communities in Comparative Perspective, Emory University, Department of Political Science, February 8, 2005

“Higher Education for a New Generation of Change Agents: The Emory Fellowship in Community Building and Social Change,” Annual Meeting of the American Humanics Management Institute, Atlanta, GA, January 7, 2005

Panel Chair, “Design, the Ethics of Service, and Projects of Social Consequence,” Annual Meeting of the Association of Community Design, Atlanta, GA, March 26, 2004

Panel Chair, “Contracting for Public Services,” Annual Meeting of the Association for Public Policy Analysis and Management, Washington, D.C., November 6, 2003.

“Engaging the Community: Building Bridges Between Town and Gown,” Workshop organizer and moderator for the American Council on Education, Educating All of One Nation national conference, Atlanta, October 23, 2003.

“Community Building and Social Change.” Presentation to the United Way of Metropolitan Atlanta, Fulton County Advisory Board Retreat, Atlanta, October 10, 2003.

“Census Data for Workforce Development: Making Sense of the Census.” (with Moshe Haspel). Atlanta: Emory University, Office of University-Community Partnerships, September 24, 2003. Three-hour workshop for workforce development practitioners in the Greater Atlanta area.

“The Earned Income Tax Credit: Helping the Working Poor and Strengthening Neighborhood Economies in Metropolitan Atlanta,” Presentation at the Earned Income Tax Credit Workshop, Sponsored by the U.S. Internal Revenue Service, the United Way of Metropolitan Atlanta, the Latin American Association, and the Annie E. Casey Foundation, August 22, 2002.

Panelist, “Welfare Reform and Human Services Programs in the South,” Rockefeller Institute of Government and Mississippi Department of Human Services, Jackson, MS, April 18-19, 2002

“Workforce Development in the Atlanta Metropolitan Region: Findings from a Survey of Provider Organizations,” Presentation at the Georgia Alliance for Workforce Development Education Symposium, Atlanta, GA, April 25, 2002.

“Work First at Five: Statistical Portrait and Research Summary,” Presentation at Work First at Five: Assessing the Welfare to Work Experience in Atlanta—Challenges and Opportunities in an Era of Economic Uncertainty, Atlanta, GA, December 14, 2001.

Panelist and Break-Out Group Facilitator, “More Promises to Keep: Sustaining Arizona’s Capacity for Welfare and Health Reform,” Morrison Institute of Public Policy, Arizona State University, December 1, 2000.

Panelist, “Blending Efforts of Employment and Welfare Bureaucracies: Lessons from Georgia,” Working Seminar on Linking State Labor and Welfare Agencies, Rutgers University, Bloustein School of Planning and Public Policy, May 8, 2000.

Panelist, “Service Integration and Collaboration,” U.S. Department of Health and Human Services, Region IV Administration for Children and Families Workshop, “Effective Interagency Service Integration: Making Welfare Reform Work,” March 21-22, 2000.

Presentation, “Georgia’s Work Connection: An Assessment of Collaborative Approaches to Welfare Reform and Workforce Development,” Georgia Division of Family and Children Services, Quarterly Workshop for Community Resource Coordinators, Atlanta, GA, March 8, 2000.

Presentation, "Georgia's Work Connection: An Assessment of Collaborative Approaches to Welfare Reform and Workforce Development," Georgia Division of Family and Children Services, Quarterly Workshop for Community Resource Regional Coordinators, Macon, GA, February 16, 2000.

## VII. MEDIA INTERVIEWS

"What's Kept Black Families Out Of Atlanta's Housing Market," WABE NPR Local Radio, September 6, 2017. Available at <https://www.wabe.org/whats-kept-black-families-out-atlantas-housing-market/>

"Poverty Moves from City to Suburbs in Metro Atlanta," GPB NPR News, August 1, 2017. Available at <http://gpbnews.org/post/poverty-moves-city-suburbs-metro-atlanta>

"Taking Care With Business: Can Entrepreneurs Solve Social Problems on Atlanta's West Side," GPB NPR News, June 22, 2016

"Collaborative Governance for Urban Revitalization," *Conversation + Collaboration*, DeKalb County, GA, November 16, 2013

"Today's Other America: Living in Poverty," Panelist on CNN Dialogues, Sponsored by CNS, Emory University James Weldon Johnson Institute for the Study of Race and Difference, and National Center for Civil and Human Rights, Atlanta, April 18, 2012

"Why the Census Really Matters," featured guest on The Turning Point, March 22, 2010

"Help for Foreclosures," CNN, January 30, 2010

"Atlanta's Public Housing Transformation," National Public Radio, August 9, 2009

## VIII. PUBLIC SERVICE

(Founding) Executive Director, The Providence Plan, Inc., Providence, Rhode Island  
December 1992 - June 1994

The Providence Plan, Inc., is a 501(c)3 nonprofit corporation created in 1992 by the city of Providence and the State of Rhode Island to direct the revitalization of Providence. The organization is jointly funded by the city and the state, and governed by a board of directors of 10 members, five of whom were appointed by the mayor and five by the governor. The Providence Plan is a partnership among the city, the state, and a consortium of area colleges and universities dedicated to developing and implementing a comprehensive strategy for alleviating poverty in the capital city of Providence. Its six principal goals are: (1) promotion of affordable housing, (2) improving the quality of the public schools; (3) increasing employment opportunities for city residents; (4) enhancing neighborhood safety; (5) revitalizing the downtown; and (6) retaining the middle class. The Providence Plan has pursued its mission through the development of a comprehensive Geographic Information System and a community-based strategic planning model which culminated in the submission in June 1994 of Providence's application to the federal government for designation as an Enterprise Community under the Clinton Administration's Empowerment Zones and Enterprise Communities program. In December 1994, Providence was designated as one of 60 federal Enterprise Communities.

**IX. ADMINISTRATIVE EXPERIENCE**

(Founding) Executive Director, Center for Community Partnerships  
Emory University  
February 2000 – August 2015

The Center for Community Partnerships (previously named the Office of University-Community Partnerships) was established in 2000 by then Provost Rebecca Chopp with the goal of enhancing the integration of Emory's teaching, research, and service missions with an emphasis on serving the greater Atlanta community. The CFCP was Emory's central resource for coordinating, aligning, and enhancing much of the university's community engagement and outreach through scholarship, learning, and service. Working closely with a wide range of partners across Emory's nine schools and in the community, the CFCP assisted many ongoing programs as well as implemented a number of new initiatives and programs. As a result of the CFCP's guidance and leadership, Emory was the recipient in 2008 of the Presidential Award from the President's Higher Education Community Service Honor Roll, the highest federal recognition a college or university can receive for its commitment to volunteering, service-learning and civic engagement.

(Founding) Director, Policy Analysis Laboratory  
A. Alfred Taubman Center for Public Policy and American Institutions  
Brown University; Providence, Rhode Island  
1987 – 1992

The Policy Analysis Laboratory provided research and technical assistance to a wide range of state and local governments and nonprofit organizations in the greater Providence area. Among the topics examined were affordable housing, homelessness, and the development of a community information system based on Geographic Information Systems and state and local administrative data to assist a broad group of state and local stakeholders better understand the issues affecting Providence neighborhoods and the well-being of their residents.

**X. RESEARCH EXPERIENCE**

Visiting Scholar, Law and Social Science Program, Northwestern University; Evanston, Illinois  
July 1989 - December 1989

Visiting Scholar, Division of Policy Studies, Office of Policy Development and Research, U.S. Department of Housing and Urban Development; Washington, D.C.  
September 1983 - August 1984

**XI. WORKSHOP AND SEMINAR PARTICIPATION (Invited)**

“New Markets Tax Credits,” The Urban Institute, Washington, DC, April 8, 2016

U.S. Department of Housing and Urban Development, Office of Policy Development and Research, “Systems Evaluation for Place-Based Initiatives,” Washington, DC, September 15, 2015

Institute for Public Policy Research, Northwestern University, “Workshop on Quasi-Experimental Design and Analysis in Education,” June 4-9, 2006 (Funded by the Spencer Foundation). Thomas D. Cook and William Shadish, Workshop Leaders.

Center for Spatially Integrated Social Science, University of California—Santa Barbara, “Geographically Weighted Regression and Associated Statistics,” August 4-8, 2003 (Funded by the National Science Foundation). Stuart Fotheringham and Donald G. Janelle, Workshop Leaders.

## **XII. PROFESSIONAL SERVICE (Since 2000)**

Chair, Norton Long Career Achievement Award, American Political Science Association, Urban Politics Section, 2016

Member, Harold D. Laswell Award Selection Committee, American Political Science Association, 2014

Member, Editorial Board, *Journal of Community Engaged Scholarship*, 2008-2013

Member, National Advisory Committee, National Evaluation of the New Markets Tax Credit, The Urban Institute, Washington, D.C., 2007-2013

Member, National Neighborhood Indicators Partnership, Atlanta Affiliate, 2006-

Member, Nominating Committee, Urban Politics Section, American Political Science Association, 2005

Member, Editorial Board, *Urban Affairs Review*, 2002-2004

Section Chair, Federalism and Intergovernmental Relations, American Political Science Association Program Planning Committee for 2002 Annual Meeting

Chair, William Anderson Award Committee, American Political Science Association, Award for best dissertation on the topic of federalism or intergovernmental relations, 2000-2001.

Member, Executive Council, Federalism and Intergovernmental Relations Section, American Political Science Association, 2000-2003.

Chair, Best Dissertation Award Committee, American Political Science Association, Section on Urban Politics, 2000.

Referee/Reviewer for: *Urban Affairs Quarterly*, *Journal of Urban Affairs*, *Journal of Politics*, *Western Political Quarterly*, *Economic Development Quarterly*, *American Journal of Political Science*, *American Political Science Review*, *Social Science Quarterly*, National Science Foundation, U.S. Department of Housing and Urban Development, U.S. Congress, Office of Technology Assessment

## **XIII. COMMUNITY SERVICE (Since 2000)**

Core Partner, Data and Indicator Development, Neighborhood Nexus, 2007-2014

Senior Advisor, Whiteford Community Program, Board of Directors, 2007-2012

Member, Board of Directors, Neighborhood Nexus; Chair, Data and Indicator Development, 2005-2007

Member, Community Engagement Council, United Way of Metropolitan Atlanta, 2004-2015

Chair, Planning Committee, Arbor Montessori School, 2002-2005

Member, Board of Directors, Alliance to Improve Emory Village, 2001-2010

Member, Economic Development Task Force, United Way of Metropolitan Atlanta, 2000-2003  
 Research Advisor, New Leaf Services, Comprehensive Program Evaluation, Spring 2001.

#### **XIV. DEPARTMENT AND UNIVERSITY SERVICE**

Member, Emory College, Commission on Liberal Arts, 2013-2014  
 Member, Emory College Governance Committee, 2012-2013  
 Member, Compliance Planning and Institutional Effectiveness Subcommittee,  
     SACS Reaccreditation, 2011-2013  
 Member, SACS Goals & Measures Working Group, 2010-2013  
 Member, The Research University Civic Engagement Network, 2011-2015  
 Member, Urban Health Initiative Advisory Committee, 2010-2014  
 Member, Social Determinants of Health Concentration Advisory Committee,  
     Rollins School of Public Health, 2010-2012  
 Member, Strategic Implementation Advisory Committee, 2008-2012  
 Member, Faculty Search Committee, Department of Environmental Studies, 2007-2008  
 Member, Faculty Advisory Committee, Development and University Relations, 2005-2007  
 Member, Emory College Faculty Fund Raising Committee, 2005-2007  
 Member, Ethics Center Review Committee, 2005  
 Participant, Community and Health Seminar, Center for Health, Culture, and Society, 2003-04  
 Member, Truman Scholarship Selection Committee, 2003-2005  
 Member, Martin Luther King, Jr., Scholarship Selection Committee, 2000-2005  
 Member, Budget and Planning Committee, Emory College, 2001-2003  
 Facilitator, "University and the Community: Exploring the Ethics of Accountability, Advocacy, and  
     Activism," 1999 Faculty Ethics Seminar, Center for Ethics in Public Policy and the Professions,  
     May 13-21, 1999  
 Webmaster, Department Home Page (<http://www.emory.edu/POLS/Index.html>), 1995-1998  
 Member, Graduate Executive Committee, Graduate School of Arts & Sciences, 1996-1999  
 Member, Social Sciences Research Infrastructure Committee, 1998-1999  
 Member, Steering Committee, 1999 Sam Nunn/NationsBank Policy Forum, 1998-1999  
 Member, Graduate Committee, Department of Political Science, 1994-

#### **XV. FELLOWSHIPS AND AWARDS**

ENACT (Educational Network for Active Civic Transformation), Brandeis University, 2018 -  
 DVS Senior Society Award for distinguished and enduring service to Emory University, October 2011  
*Fast Company* Magazine, selected as one of 51 "bold and brilliant urbanites who are helping to build  
     the cities of America's future," in recognition of creation and direction of Emory University's  
     Community Building and Social Change Fellows Program, May 2011  
 Martin Luther King Jr. Collegium of Scholars of Morehouse College, April 2007  
 Urban and Regional Information Systems Association, Exemplary Systems in Government  
     Award, Honorable Mention, The Providence Plan GIS, August 1994  
 American Political Science Association, Computers and Multimedia Section,  
     1992 Software Award--Course Instruction, for STATMASTER  
 Northwestern University, Special Graduate Dissertation Research Grant, 1982-1983  
 Northwestern University, Center for Urban Affairs Research Fellow, 1981-1983



U.S. Department of Health and Human Services, Public Service Education Fellow, 1976-1977

## **XVI. GRANTS RECEIVED**

### **A) External**

- Atlanta Housing Authority, Evaluation of Moving to Work Demonstration and Related Research Services, Phase II; TBD, October 2018 – June 2020
- United Way of Greater Atlanta, Evaluation of Atlanta CareerRise, \$25,000, February – December 2016.
- Atlanta Housing Authority, Evaluation of Moving to Work Demonstration and Related Research Services, Phase II; \$376,548, July 2014 – August 2015
- Atlanta Housing Authority, Evaluation of Moving to Work Demonstration and Related Research Services, Phase I; \$560,170, August 2012 – October 2013
- City of Atlanta, Office of the Mayor, A Comprehensive Assessment of Homelessness in Atlanta, \$150,000, February 2012 – March 2013
- DeKalb County Sustainable Neighborhoods Initiative, \$163,000, May 2012 – April 2013
- Neighborhood Nexus, \$417,368, July 2011 – December 2015
- Hispanic Health Coaliton of Georgia, Latino Health Disparities in Georgia, \$50,000, October 2011 – October 2013
- Public Housing and Crime: A Comparative Analysis, The Annie E. Casey Foundation, \$45,000, September 2009 – August 2010
- Graduation Generation: A Collaborative Family-School-Community-University Partnership, Gift to Emory University Office of University-Community Partnerships, \$1,000,000, June 2010 – August 2014
- SPAN: Sustainable Partnerships for Atlanta Neighborhoods, The Coca-Cola Foundation, \$1,000,000, January 2009 – December 2013
- Understanding Metropolitan Atlanta: Demographic and Economic Research, United Way of Metropolitan Atlanta, \$26,000, November 2008 – October 2009
- Addressing the Foreclosure Crisis: Action Research in Atlanta, The Urban Institute and Fannie Mae Foundation, \$48,000, November – August 2009
- Evaluation of the Red Oak HOPE VI Revitalization, Housing Authority of Fulton County, \$94,000, September 2008 – April 2009
- Neighborhoods Count Update, The Annie E. Casey Foundation Atlanta Civic Site, \$45,000, January 1, 2008 – December 31, 2008
- The Urban Institute and the Annie E. Casey Foundation, Reentry Mapping Network-Atlanta, \$25,000 September 1, 2006 – December 31, 2007
- U.S. Department of Housing and Urban Development/Atlanta Housing Authority, Evaluation of the McDaniel Glenn HOPE VI Revitalization, \$400,000, April 2006 – December 2009
- NeighborWorks America, Gentrification and Social Change, \$75,000, July 2005-June 2006.
- U.S. Department of Housing and Urban Development, Community Outreach Partnership Center, \$400,000, October 2004 – September 2007

- Corporation for National and Community Service, Project SHINE, \$45,000, January 2004 (subcontract with Temple University, Center for Intergenerational Learning)
- Kenneth Cole Foundation, Community Building and Social Change Fellows Program, \$600,000, October 2001 – December 2004
- Annie E. Casey Foundation, Atlanta Welfare-to-Work Strategies, \$100,000, January - December 2001.
- Robert W. Johnson Foundation, Urban Neighborhoods and Community Capacity Building, \$56,000, June 2000 (subcontract with Rockefeller Institute of Government, State University of New York at Albany)
- U.S. Department of Housing and Urban Development and The Ford Foundation, Community Development Corporations and Welfare Reform, \$20,000, March 2000 (subcontract with Rockefeller Institute of Government, State University of New York at Albany)
- The Rockefeller Foundation, Access to Opportunities, \$50,307, December 1998
- The Ford Foundation, Access to Opportunities, \$200,000, May 1998
- U.S. Department of Housing and Urban Development, Implementation Assessment of the Empowerment Zones and Enterprise Communities Initiatives, \$28,980, March 1996-September 1997 (subcontract with Rockefeller Institute of Government, State University of New York at Albany)
- U.S. Department of Housing and Urban Development, Interim Outcomes Assessment of the Empowerment Zones and Enterprise Communities Initiative, \$27,500, July 1997-December 1999 (subcontract with Abt Associates, Cambridge, MA)

#### B) **Internal**

- “Self-Empowered Cities: Local Governance and Community Problem-Solving in the Age of Austerity,” Emory College, Program to Enhance Research and Scholarship, \$5,000, April 2016
- A Unified Vision to Enhance Engaged Scholarship and Learning at Emory University, \$5,000,000, December 2007.
- A Proposal to Enhance Engaged Scholarship and Learning at Emory University, \$2,000,000, April 2006.
- University Research Committee, “Spatial Deconcentration and the Urban Poor,” \$18,811, 2004-05.
- University Teaching Fund, “Community Partnership Faculty Fellows Program,” \$20,000, 2003.
- Instructional Computing Development Fund, Emory University, “Instructional Use of Geographic Information Systems Across the Curriculum,” \$92,926, 1998
- Emory University, Faculty Development Award, \$2,000, 1996